

**Surrey
Safeguarding
Children Board
Annual Report
2018 -2019**



Surrey Safeguarding Children Board Annual Report (April 2018 – September 2019)

1. Introduction

As the new incoming Independent Chair, I am pleased to be able to introduce this final Annual Report of the Surrey Safeguarding Children Board. In doing so, I would like to acknowledge the work of my predecessor, Claire Burgess; who was responsible for setting in place development arrangements for the Board, complimentary to the Children's Services Improvement Programme.

With effect from October 2019, and in response to new statutory guidelines, the Safeguarding Children Board will be replaced by a new Safeguarding Children Partnership. This report therefore covers a period of 18 months from April 2018 to give a final account of the Boards activities over that extended period.

This year, once again, it has been very evident that public services have had to work hard to respond to the many challenges that arise in this severe period of austerity. Aside from the continued financial pressures they endure, many services are developing positive approaches to the way in which they commission, integrate and deliver essential services. It is to their credit, therefore, that they have continued to maintain an important focus on safeguarding; combining the need to innovate with a recognition that effective safeguarding requires stability and continuity.

As part of the development toward new partnership arrangements, the increasing maturity of local partnership working and strategic planning has helped me, as Independent Chair, to have a clear relationship with other key partnership groups such as the Community Safety Strategy and enables the escalation of safeguarding concerns when necessary. In this regard, I have been impressed by the important work undertaken through the Surrey Domestic Abuse System Deliberation Day in February 2019, which saw a huge commitment from Partners in addressing concerns related to Domestic Abuse within the County.

I have also been pleased to play a full part in the work of the Ofsted Priority Action Board, which currently oversees the Children's Services Improvement Programme, and which helps me to be fully sighted on improvement activity and attendant risk as new arrangements are introduced and begin to embed. Whilst services are improving, they are not yet consistent, so it is important to the work of the Safeguarding Partnership, going forward that we have a clear view of the way that services are developed and delivered across the entire Partnership, especially as new services and approaches begin to mature.

This report therefore sets out some of the key areas of activity addressed by the Board and the link here provides access to the new Surrey Safeguarding Partnership arrangements which come into effect from October 2019. <https://www.surreyscp.org.uk/wp-content/uploads/2019/06/Surrey-Safeguarding-Children-Arrangments-2019.pdf>

Finally, and on behalf of the Board, I would like to acknowledge the dedication of all practitioners directly working with and supporting young people in Surrey. Theirs is often an unrelenting task, sometimes carried out in the most difficult of circumstances; and the Board deeply appreciates their continued commitment and dedication.

A handwritten signature in blue ink that reads "Simon Hart". The signature is written in a cursive style with a long, sweeping underline that extends to the right.

Simon Hart
Independent Chair/Scrutineer

2. Surrey Safeguarding Children Board

The Surrey Safeguarding Children Board (SSCB) is an independent body as defined in Working Together 2015. The role of the SSCB is to provide the strategic direction for safeguarding children and young people; and through its subgroups carry out the continuous monitoring and challenge of performance across relevant agencies in Surrey. The Board produces an annual Business Plan which sets out the priority improvements required in the safeguarding partnership. The progress against this plan is outlined in this report.

Section 14 of the Children's Act 2004 sets out the statutory objectives and functions of the LSCB's as being:

- To coordinate what is done by each person or body represented on the board for the purpose of safeguarding and promoting the welfare of children in the area; and
- To ensure the effectiveness of what is done by each such persons or body for those purposes

2.1 Our Vision

Our vision is for the SSCB to work together as an open and transparent safeguarding partnership, where a co-ordinated approach to our strategic and operational work ensures that Children in Surrey are seen, safe and heard.

The partners agreed four key principles of partnership working:

- Every member will understand their role, responsibility and accountability within the SSCB and seek opportunities to combine resources to achieve priorities;
- The SSCB will ensure that there is a co-ordinated, system-wide approach to planning and implementation of change, with consideration being given to the impact of change across the partnership;
- Partners will be open and transparent about performance, identifying areas for improvement as well as areas of good practice;
- Equity in membership, to utilise the collective strengths of the partnership, with a clear focus on listening to the views of children and families.

In accordance with statutory guidance, the SSCB funds an Independent Chair, who provides leadership and challenge to the Board through the effective chairing of meetings and by representing SSCB in the public domain and at other relevant governance boards.

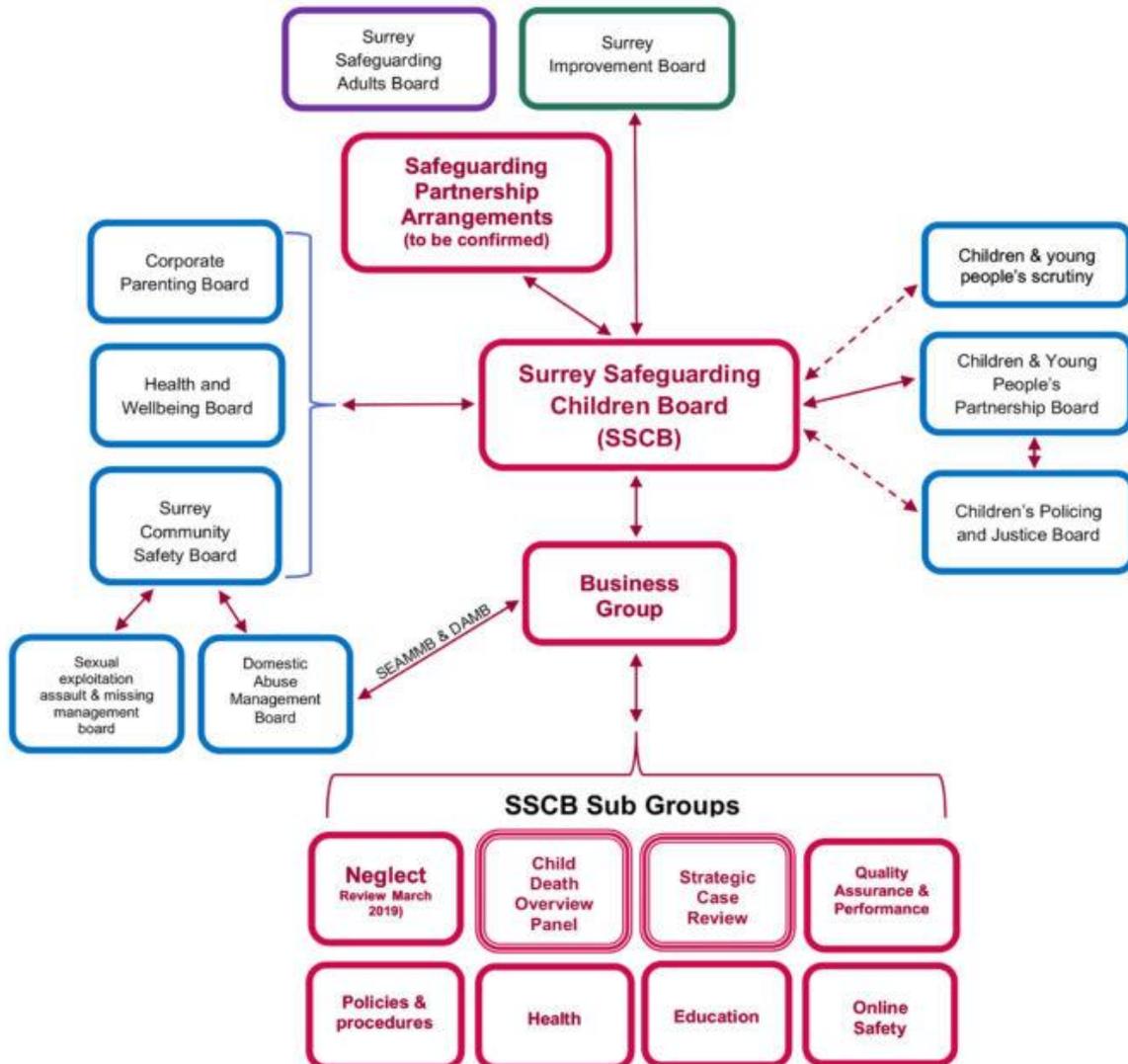
2.2 Membership of the SSCB 2018-19

The membership of the SSCB includes, Surrey County Council, Surrey Police, Guildford and Waverly CCG (representing all CCGs), the National Probation Service, South East and East Devon Division, HMP and YOI Bronzefield, Hinchley Wood School, the Diocese of Guildford, NHS England, First Community Health Care, CSH Surrey, Kent, Surrey and Sussex CRC Ltd, the Army Welfare Service, Home Start – Surrey, Lumen Learning Trust, Children and Family Health Surrey, Surrey Youth Focus, Gosden House School, Ashford and St Peters Hospital, Tandridge District Council, Brooklands College, and Cafcass

2.3 Our Structure



Surrey Safeguarding Children Board Structure 2018-2019



Key
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3. SSCB Priorities 2018-2019

The partnership business priorities cover the 18-month period from, March 2018 to September 2019, and has brought together the following areas of strategic focus:

- the Ofsted Priority Action Plan (July 2015-2018),
- the SSCB actions which form part of the Children's Services Improvement Plan,
- recommendations from the Ofsted inspection in March 2018, and
- the Business Plan 2016-2018.

3.1 Focus on the Child's voice and lived experience to inform and shape our work with children and their families

Priority 1: Ensure that the child's voice and lived experience is integral to all the work that the SSCB and its partners undertakes, using a strengths-based, child-centred approach to engagement and involvement.

SSCB undertook a comprehensive review across the partnership of the systems in place to ensure that a child's voice is heard and that their views are taken into account. The review focused on the impact on practice and what might help improve how services work with children and young people.

Services across Surrey were asked to complete a survey identifying what information was recorded on the views of children, how children were engaged in services and could feedback on their experiences, and how this information was used to inform the commissioning and planning of services.

The responses identified areas of positive practice in direct work with children and young people and a broad use of tools to help children and young people communicate their thoughts and feelings. Statutory services working with children and young people could identify how they asked for and recorded feedback and what activities had been put in place to change front-line practice. The full report will be used to inform the business plan for 2019-20.

The Rights and Participation Service has been working directly with children and young people to gain a clearer understanding of their experiences and challenges, and to explore how young people can be supported and how we can improve their overall experience of the services that they receive in Surrey.

The team invites children and young people to give feedback on service, gathers the views of children in vulnerable groups and talks with young people to understand what it is like to be a child in Surrey. Young people are being supported to participate directly in Council processes and work directly with frontline practitioners to influence and inform how services are delivered in the county.

Key Achievements

- Establishing a Youth Cabinet and Youth Inspectors – making children central to Corporate Parenting;
- Designing numerous events such as Care Council, Care Council Juniors, Skills Fest, which is an event run each summer for looked after children and care leavers. It is similar to a festival, with different stalls and the main aims of the day are to have fun and promote independence; The Oscarz, which is an awards ceremony celebrating the achievements of looked after children and children leaving care. The categories include Education, Sports, Personal, Participation and Employment.

- Multi-agency ‘Total Respect’ training. The Total Respect training team were Gold Award winners at the National Crimebeat awards in recognition of their work with Surrey Police.
- Young apprenticeships scheme which has made significant changes that positively impact on children who are looked after and young people who leave care in Surrey.

Looking Forward

Surrey County Council and partners are committed to further developing participation with children and young people. Working collaboratively and in consultation through youth groups such as the Care Council, Youth Cabinet, and Care Council Juniors. The new Surrey Safeguarding Children Partnership will continue to support and extend engagement with vulnerable groups of children and young people.

The Child and Adolescent Mental Health Service (CAMHS) participation team will also be able to incorporate youth advisory groups for young people who have experienced CAMHS in its future work, and there will be a focus on school-based training to raise awareness of mental health. Resources to support young people will also be developed for young people in emotional and mental health crisis.

The partnership recognises the importance of children and families being central to Surrey’s safeguarding arrangements. This means not only that views are routinely sought by professionals but also that these views help inform and shape our services.

We look forward to strengthening our connections with children and young people living in Surrey, and we will continue to encourage and assist with service improvement, ensuring that children and young people are at the heart of this process.

3.2 Early Help in Surrey

Priority 2: Hold partners to account for the development of an Early Help system which supports children with emerging needs through to the provision of statutory support and intervention

The Safeguarding Board has agreed and introduced the Family Resilience Levels of Need guidance for partners. This clearly defines the levels of Need and pathways for accessing support. In excess of 1500 practitioners from across the partnership have attended the Family Resilience levels of Need training. Surrey County Council has restructured services to create a new Children’s Single Point of Access (C-SPA) which also includes the creation of the Early Help Hub. The Early Help Hub connects the needs of families to the most appropriate support, either by providing information, advice and guidance or directly allocating support from services, such as Targeted Youth Support, Family Centres and the Family Support Programme. The new levels of need and improved pathways have reduced the length of time families wait for support.

The Early Help Services delivered and commissioned by the Surrey County Council have been remodelled with new service specifications that focus on outcomes and supporting

children, families and young people in the most need of support and to reduce the likelihood of needing statutory services.

Following the comprehensive review of the MASH service, Surrey County Council launched the new C-SPA on 29th April 2019. The teams are currently located in Guildford Borough Council. The Request for Support Team are based at the County Hall, with the Early Help and the Multi-Agency Partnership (MAP) co-located at Guildford Borough Council. Also co-located at Guildford Borough Council are core partner agencies – Police and Health.

The move to the C-SPA changed the way we work with Children and their families, with the objective of ensuring that children and their families get the right service at the right time. This involves the application of the Effective Resilience Threshold Levels of Need document.

Key Achievements

The key achievements of Surrey's approach to Early Help so far:

- Restructuring - the Surrey County Council Early Help Services, creating Targeted Youth Support, the C-SPA and the Early Help Hub
- Redefining - Children Centres and commissioning Family Centres with a new specification to focus on families who need help the most
- Mainstreaming - the Family Support Programme with a new specification and increased capacity
- Creating - the Early Help Hub as a key component of the Single Point of Access and ending the use of panels
- Training – the training of approximately 2000 practitioners in the Effective Family Resilience Levels of Need
- Recovering - the Troubled Families Programme performance
- Recommissioning - of level 2 Early Help provision

Looking forward

Strengthening the partnerships' recognition that Early Help is not a service, but a way of working for all partners will be achieved with a new Early Help Strategy that sets out the priorities and ambitions for the partnership, and that builds on the overall Family Resilience approach. The Early Help Assessment has been reviewed and will launch alongside the new strategy. The partnership will also work together to develop the guidance and training to accompany the strategy and associated practice tools.

The next phase of the development of the Early Help Hub will include strengthening the Family Information Service digital offer, further integration with other service pathways, building the role of Community Connectors and widening the use of Family Group Conferencing.

Initially, the Ofsted Priority Action Board has given some oversight to the embedding of these new arrangements. However, over the course of the coming year this responsibility will pass to the new Surrey Safeguarding Children Partnership which will take on the ongoing scrutiny function.

3.3 Child Exploitation and Missing

Priority 3: Reduce harm to children and young people in vulnerable groups at risk of exploitation

Agencies across Surrey have been working together to strengthen the prevention of child exploitation and vulnerability through more robust multi-agency training. This training raises awareness of issues to help practitioners better identify cases and improve understanding amongst Surrey's young people and communities about child exploitation.

Child exploitation training and workshops have been delivered across Surrey including in Acute, Community Health and GP settings, in children's social care; Surrey Police; with schools and education settings and with the voluntary sector. There is an ongoing commitment to ensure that all staff are equipped to identify child exploitation risks and promote contextual safeguarding interventions.

Tackling Child exploitation is embedded as a priority for those working in child safeguarding and Senior Officers across the partnership receive regular updates and assurances on progress.

Local social media campaigns such as Brecks Last Game, youth produced sexual imagery and Emily's Story have helped raise the profile of child exploitation in the County.

Partners have a robust approach to early identification of child exploitation; working closely, young people and the wider community to raise awareness of the difference being made in safeguarding children and pursuing perpetrators. Work has been ongoing with third sector partners to understand better the experience of young people who have been sexually or criminally exploited. Engagement has included previous victims of criminal exploitation as part of an awareness and marketing campaign to ensure their experiences are shared and system-wide practice improvements are made.

Partners have shared and utilise the National Working Group and Home Office Toolkits in responding to perpetrators, particularly where a criminal justice outcome is beyond reach or not appropriate. Surrey Police have introduced High Harm Perpetrator Units which offer expertise in the obtaining and 'policing' of Ancillary Orders. Surrey Police continue to proactively use Child Abduction Warning Notices with perpetrators but improvement is required in ensuring compliance with these, particularly on a cross-border basis.

Operation Denver - A regional operation focussing on individuals for whom decisions have been made that there will be 'no further actions' on two or more times for Child Sex offences, has identified a number of individuals or are subject to further investigation. Following on from this, officers and staff have been provided with guidance on alternatives to criminal justice outcomes for perpetrators.

Efforts to increase the timeliness and sharing of information between agencies has led to a significant increase of intelligence between agencies.

Multi-Agency Mapping Offenders Locations and Trends (MOLT) Meetings are now established. Local MOLT meetings are designed as a collective assessment of child exploitation through the sharing of intelligence and information on perpetrators and locations. The MOLT is a live version of a problem profile allowing a response to the current and emerging exploitation threats.

Operation Compass - Surrey Police are part of a pilot with British Transport Police to better understand the use of the rail network by exploited children. This work will also involve contributions from rail network providers and the development of training for rail network staff and a campaign to increase bystander/passenger awareness.

Missing

Surrey agencies have been committed to developing a more consistent multi-agency response to repeat missing episodes of children, this has been achieved by embedding a memorandum of understanding in Children's Homes, Supported Living accommodation and Schools.

A Missing Action pack has been adopted by Children's Homes countywide.

Awareness-raising of multi-agency processes for safeguarding migrant children in Surrey is also ongoing.

Surrey Police produce monthly Data on Missing episodes. This includes the top 'missing from' and 'return to' locations. These are considered by Child Exploitation and Missing Units as part of their prevention and intervention work with those that repeatedly go missing. Locations are also considered by MOLTs.

Surrey Police has engaged with the Missing Person Charity and a training package has been developed for roll out in 2019/20 with a view to ensuring a consistent approach to Prevention Interviews. There is a reasonable assumption that the reduction in missing person episodes in 18/19 is connected (among other things) to the Police use of prevention interviews. Further work is required to better understand the reduction and the underlying reasons and the impact of Prevention Interviews.

Work has been commissioned by Surrey Police to better understand the 'push and pull' factors for repeat missing children and the extent to which changes in practice and strategy can reduce episodes.

This is reported in the context of a considerable drop in reported missing episodes in Surrey.

Both the Surrey Vulnerability Board and the Surrey County Council's Corporate Parenting Board have sought further information on the quantity and quality of Return Home Interviews, following the introduction of a new approach by Family Resilience and Safeguarding. Surrey Police and Surrey County Council have also begun to look at the extent to which information can be drawn from Return Home Interviews, to reveal patterns and trends in relation to repeat missing children.

Looking forward

Agencies have identified more work is needed to strengthen partnership working around the range of safeguarding and prevention options within local communities.

There will be a renewed focus on online safety and an introduction to the National Crime Agency Ambassador's Programme. Contextual Safeguarding will become a strategic safeguarding priority for the new Surrey Safeguarding Children Partnership.

3.4 Children exposed to domestic abuse, neglect, parental substance misuse, parental mental ill health and parental disability

Priority 4: Ensure that all partners working with children and young people in Surrey recognise and respond to the needs of children and young people living with domestic abuse, neglect, parental substance misuse, parental mental ill health and parental disability, to improve their outcomes and keep them safe.

Domestic abuse remains a key priority for the Board. We have begun our transformation journey with the introduction of the Family Resilience approach, which aims to ensure that children and young people who may be exposed to risks of domestic abuse receive help at the earliest opportunity.

The Board held a deliberation event on the 8th February 2019 with a focus on domestic abuse. The actions from this event has been used to inform the future work of the Board in relation to domestic abuse, this work will be reflected in the Business Plan of the new Partnership for 2019-2020.

4. Multi-Agency Training 2018-19

The Surrey Safeguarding Children Board (SSCB) learning and development offer aims to enhance partnership working to safeguard children in order to improve outcomes for children and families in Surrey. Our workshops and training events give practitioners the opportunity to:

- Share knowledge and explore understanding of their differing roles.
- To understand how safeguarding operates in Surrey by sharing good practice, resources and processes. This includes the latest models of Effective Family Resilience and Family Safeguarding.
- To learn from each other's experience and practice in terms of safeguarding and positive outcomes for children.

Key achievements

During the period of the annual report we delivered 203 training courses/workshops to 3,722 practitioners, compared to 201 courses delivered to 3509 practitioners in 2017-2018. Demand for multi-agency training remains high.

We introduced new learning and development opportunities including the revised Child Exploitation level 1 and 2 training, Effective Family Resilience Train the Trainer and workshops, Online Safety workshops (Child Exploitation and Online Protection), Working with Resistance, Multi-Agency Risk Assessment Conference (MARAC), Multi Agency Public Protection Arrangements (MAPPA) and Channel Panel workshops.

Our multi-agency foundation training was refreshed to include the changes within Surrey Children's Services relating to Effective Family Resilience, Family Safeguarding (relationship based practice) and the new front door arrangements.

All training (specialist and foundation) was reviewed and revised to reflect national and local changes and priorities. For example Child Sexual Exploitation has been refreshed to include

County Lines, drugs supply and gangs with reference to modern slavery and the radicalisation and extremism agenda. The new full day training is renamed Child Exploitation and Building Resilience.

Learning and good practice identified from Serious Case Reviews, Child Death Overview Panel cases and SSCB audits were delivered to an increased number of practitioners following the introduction of locality based briefings to team meetings in addition to our classroom based offer.

Annual Conference in November 2018

The SSCB's third annual conference, entitled '*Acting Early to Improve Outcomes for Children in Surrey*' was held on Thursday the 29th of November 2018 at the H.G. Wells Conference Centre in Woking, Surrey. It was well attended by 500 delegates including strategic leaders and front line practitioners from across partner agencies.

Claire Burgess, the SSCB Independent Chair, opened the conference and Dave Hill, Surrey County Council (SCC) Executive Director of Children, Families and Learning, presented SCC's vision for children and families in Surrey. Following that, nationally renowned experts, young people and local strategic leaders spoke about neglect, early help, and fabricated and induced illness.

SSCB Keeping Children Safe in Sports Event in October 2018

In 2017, the SSCB QA Officer undertook on behalf of the SSCB a Section 11 audit of Non-Statutory Voluntary Sector Organisations. This audit identified a gap in safeguarding training for sports organisations. Working with Surrey County Council and a number of sports organisations, SSCB facilitated an evening event to coincide with Parents in Sports week at Bourne Hall, Ewell offering a range of safeguarding workshops and presentations. This was well attended by over 80 participants and involved presentations on the following areas:

- Child Sexual Exploitation;
- Online Safety;
- Understanding the impact of Mental Ill Health on Young People and Developing Resilience;
- Prevent and Radicalisation; and
- Pitch-side Behaviour,

This included outlining the role of the SSCB and relevant multi-agencies' safeguarding policies and procedures accessible to Sports Organisations.

Evaluation and Impact Analysis

One of the aims of the SSCB training team is to understand the impact of the training offer. Feedback to date suggests that trainees find the induction training on Working Together to Safeguard Children 2015 useful in terms of understanding early indicators of abuse and neglect.

Core safeguarding training enhances their understanding of the referral process and their understanding of each other's roles and, as a result of the training, their confidence has increased in terms of identifying safeguarding concerns and escalating them as well as addressing safeguarding concerns with families.

Looking Forward

A new model of delivering training has been developed, in January 2019 - the Surrey Children's Services Academy (SCSA) was launched. The Academy works across agencies in Surrey and aims to co-ordinate learning and development and support practitioners who work with children and families.

The partnership will continue to work closely with the SCSA to further develop a joined up approach of children and adult learning opportunities, focusing on areas with overlap such as parental mental ill-health, parental substance misuse, domestic abuse, neglect, exploitation including online bullying and financial abuse, disability, Deprivation of Liberties.

The 2019-20 training programme will build on the roll out of new partnership arrangements and practice models such as the Effective Family Resilience, Family Safeguarding and in key areas such as Early Help, Neglect and Domestic Abuse which are partnership priorities across statutory boards.

In future the Surrey Safeguarding Children Partnership will continue to influence safeguarding training and development needs and will seek assurance from the Academy and partners that safeguarding training is evaluated and monitored for effectiveness.

5. Partners' Contributions

Budget contributions have remained unchanged in 2018-2019. Partner contributions will be reviewed by the Surrey Safeguarding Partnership Executive as the Board moves towards the new Surrey Safeguarding Children arrangements, however partners agreed at the board meeting on 21 January 2019 to continue contributions at the levels shown below for 2019-2020.

These are:

Organisation	Contribution	Training	Percentage
CCGs	£134,490	£8,510	37.90
Surrey Police	£28,320	£1,783	8.00
NHS trusts	£15,300	£5,256	5.40
District and boroughs	£11,220	£1,100	3.30
Probation	£6,405	£239	1.80
Cafcass	£550	Nil	0.10
Total Partner	£196,285		
Partner Training	£16,888		
Surrey County	£164,100	Nil	43.50
TOTAL	£377,273		100.00

New Surrey Safeguarding Children Arrangements

From September 2019, A new Safeguarding Children Partnership will be established and led, jointly and equally, by Surrey County Council, Surrey Police and Guildford and Waverley Clinical Commissioning Group (on behalf of all CCGs and NHS providers in Surrey).

The three named statutory 'Safeguarding Partners' will form a new Executive Group for the Partnership, joined by representatives from the county's schools and colleges, district and borough councils, and the Police and Crime Commissioner's office. Representatives of the Third Sector will attend the Executive Group on an issue by issue basis.

Surrey Safeguarding Children Board (SSCB) will be replaced by a new Children's Safeguarding Partnership.

The membership of the Children's Safeguarding Partnership will become 'relevant agencies' and will be extended to more fully represent the breadth of interests/stakeholders in children's safeguarding in Surrey.

There will be fewer standing sub-groups with the adoption of a commissioning approach to quality assurance and learning and development.

New procedures will be put in place for the independent scrutiny of the effectiveness of the new arrangements and for the stronger engagement of young people in the local safeguarding agenda.

A stronger focus on learning from practice will be developed by Surrey's new Children's Workforce Academy.

Vision for the new safeguarding arrangements

The new safeguarding arrangements will make a difference to the lives of children and young people in Surrey. They will ensure that agencies work better together, learn from local and national practice and continuously improve services to enable children to be safe and feel safe in their families and communities.

Core Values

This vision for the increased effectiveness of the new arrangements is supported by core values formally shared and agreed by the Partnership:

- We have the strongest ambitions for children and are determined to work with pace and efficiency to continuously improve our services.
- Children and their voices are at the centre of everything we do.
- The fundamental purpose of the Partnership is to help children be safe and feel safe in their families and communities.
- Safeguarding is everyone's business. All services need to jointly 'own' their safeguarding responsibilities, work collaboratively and in integrated ways to achieve better outcomes for children.
- Mutual support and challenge are both essential if we are to realise our vision – we need to be honest about our challenges and successes.

The agreed priorities for the new partnership are outlined as follows.

1. **Thresholds** – to ensure that there is a clear understanding of thresholds for different levels of intervention. We will work proactively to ensure consistent and robust application of thresholds and will address issues arising from the implementation of threshold guidance collaboratively.
2. **Neglect** – the Partnership is committed to raising standards of practice and our collective response to the neglect of children and young people. Our priority will be to equip the children’s workforce in Surrey with a clear framework for assessment and action in cases of neglect.
3. **Domestic abuse** – the Partnership is determined to improve practice in safeguarding children in families where domestic abuse takes place. We will review our policy and procedural framework including our learning offer. We will also aim to improve the commissioning of services in respect of domestic abuse.
4. **Contextual safeguarding** – the Partnership will increase the focus on contextual safeguarding, including serious youth violence and knife crime and all forms of child exploitation. We will work to increase our understanding of these risks across all agencies.
5. **Emotional well-being and child and adolescent mental health services** – the Partnership’s priorities are to improve children and young people’s access to services and the quality of these services. A new CAMHs strategy is being developed and these services will be recommissioned to achieve these aims.
6. **Children with SEN and Disabilities** – the Partnership is aiming to increase the representation of parent/career and user groups in the new safeguarding arrangements and to ensuring that the safeguarding of children and young people with SEN and disabilities is fully incorporated in the planning and business of the partnership
7. **Historical Abuse** – the Partnership will seek to ensure full cooperation across agencies and that relevant records are made available to investigators and that support is provided, sensitively and openly, to those individuals who may be affected

Conclusion

The Surrey Safeguarding Children’s Partnership remains on the improvement journey that began with the Surrey Safeguarding Children’s Board. We have the highest ambitions for Surrey’s children, their families and the practitioners who support them. As a Partnership we are all committed to working together to enable all of Surrey’s children to be safe and feel safe in their families and communities.